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swiss The place
to grow

2026

THE STARTUP MINDSET

www.fribourg.swiss

FRIBOURG
Land
of values



The cover takes us to the Moon, a new frontier for innovation. The rover and its deformable wheel showcase the expertise developed in Fribourg by Venturi Lab to withstand the extreme conditions of the lunar surface. The image also embodies the startup mindset: ambition, risk-taking, and a drive to explore the unknown.



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Editorial

THE SPIRIT OF ENTREPRENEURSHIP

Fribourg has always been a land of entrepreneurs. Historically, this enterprising spirit was mostly found in the farming, agrifood, construction, and manufacturing sectors, where businesses tended to be family-run, grew with the canton, and helped it to prosper. More recently, this entrepreneurial tradition has taken new forms.

Startups are developing cutting-edge technologies; innovations dreamed up in our higher education institutions are finding their way to the market; and industrial stalwarts are exploring new business models, new products and new collaborations. All share the same attitude: the courage to try, the desire to test an idea against reality as quickly as possible, a willingness to learn and adapt, and, sometimes, to start again. In this edition, we have chosen to call it *The Startup Mindset*.

Fribourg offers the ideal conditions for this mindset to thrive. Our canton boasts a strong and diversified industrial economy, as well as a university, a wealth of higher education institutions and centers of expertise with close ties to the business world. Over the last few years, it has helped establish innovation hubs and developed instruments to facilitate the transition from research to application, from prototype to production, and then to market.

This ability to bring together worlds that do not always intersect naturally is one of Fribourg's strengths. Its relatively compact size means that researchers, entrepreneurs, manufacturers, and business support experts can quickly find common ground and move projects forward. This proximity can be a genuine game changer, especially in an economy that increasingly rewards adaptability.

However, a good idea, even if it comes from top-flight research, does not automatically translate into economic success. It must first be tested, funded, scaled for production, and find customers. While Fribourg's innovation ecosystem can greatly help entrepreneurs navigate this journey, it must keep moving with the times. The role of the cantonal government is to support this ecosystem by offering the best possible conditions which enable promising projects to develop and create lasting value and jobs for the canton.

The stories featured in this issue show that this entrepreneurial spirit is alive and well in Fribourg. It is our job to make sure that it stays that way.

Enjoy the read!

Olivier Curty



Olivier Curty, State Councillor,
Minister of Economic Affairs.

JERRY KRATTIGER

WHEN THE STARTUP MINDSET BECOMES A BUSINESS STRATEGY



Jerry Krattiger, Managing Director of the Fribourg Development Agency.

Fribourg has emerged as a powerhouse of innovation and entrepreneurship in recent years. Today, the canton offers a highly developed ecosystem for turning ideas into successful business ventures. Jerry Krattiger, Director of the Fribourg Development Agency (FDA), reflects on these developments and shows how the entire regional economy is now benefiting from this upturn.

Fribourg has become a startup hub. How do you explain these recent developments?

Where do I start! First, the canton now enjoys an unprecedented level of visibility. In 2025, Bloom Biorenewables and Seprify were ranked among Switzerland's 10 most promising startups. This kind of recognition enhances the credibility of our ecosystem. Second, a growing number of business ventures have their origins in research carried out by Fribourg's higher education institutions. This is a

vital pipeline for gradually turning scientific expertise into concrete, revenue-generating innovations. Finally, our ecosystem has matured. Today, Fribourg has the expertise, infrastructure, and networks needed to support a business project from beginning to end. We have taken a huge step forward but there is still a great deal of potential that remains untapped. I would love to see even more startups emerge from academia.

What are the cornerstones of the 'Fribourg model'?

We are charting our own course by capitalizing on Fribourg's strengths. We concentrate our efforts on areas where the canton has solid expertise like the bioeconomy, Industry 4.0, and the life sciences. The synergy between companies, universities, and research institutes is also a major advantage. Centers of expertise such as the Biofactory Competence Center (BCC), ChemTech, and the Adolphe Merkle Institute

(AMI) provide companies with state-of-the-art equipment, expertise, and know-how. Having access to such resources can significantly accelerate a startup's growth. Added to this are support structures like Fri Up and Seed Capital, as well as dynamic innovation hubs like AgriCo, bluefactory, the Marly Innovation Center, and Le Vivier. Together, they form a comprehensive ecosystem of expertise, with the added advantage of being easily accessible locally.

The startup mindset is often associated with fledgling tech firms. Is that wrong?

Absolutely. A startup is a type of business while the startup mindset primarily refers to a way of thinking and innovating. It is about experimenting quickly, challenging established models, embracing risk, and turning an idea into tangible value. Today, this mindset applies to all businesses. Both SMEs and large corporations are already taking steps to become more agile, collaborate with startups, and develop new markets. Nespresso is an excellent example: this disruptive innovation, which revolutionized the product, the business model, and distribution would never have seen the light of day without a truly entrepreneurial approach by the multinational. The startup mindset is therefore not the sole province

of fledgling companies. Today, it is gradually taking root across the entire economic landscape.

Are we also seeing a shift in entrepreneurs' motivations?

Very clearly. For a long time, entrepreneurship primarily meant creating a profitable business and pursuing growth. These goals remain essential, but there is a new generation of entrepreneurs who want to tackle some of the major challenges facing society. Decarbonization, the circular economy, health, and sustainable resource management have become powerful drivers of innovation. Today, many start a business because they want to have a tangible impact on the world around them and find a solution to an issue that is close to their heart. This quest for meaning is a powerful motivator: it attracts talent, stimulates creativity, and demonstrates that economic performance and a positive societal impact are not mutually exclusive objectives.

Fribourg has a highly dynamic research community. What steps could be taken to better turn this potential into real business propositions?

This is one of the major challenges we will tackle in the coming years. We have excellent higher education institutions, renowned centers of expertise, and a solid industrial base.

What we have to do now is to accelerate the transfer of this knowledge to the market. This culture is more deeply rooted in the English-speaking world where researchers give thought at a very early stage to how their work could lead to tangible applications or business models. We are moving in the right direction, but we need to go even further, and faster!

How do you see the Fribourg ecosystem in a few years?

I hope that we will no longer talk about startups as a separate world, but as a natural part of our economy. They will continue to bring new technologies to the fore, inspire SMEs, and make our industrial base more competitive. It is our responsibility to continuously develop this ecosystem so that all promising innovations benefit from the visibility, expertise, partners, infrastructure, and funding that Fribourg has to offer so that they can successfully scale up. Ultimately, our goal is simple: to accelerate the transformation of knowledge into economic value and to consolidate the standing of Fribourg as 'the place to grow'.

→ www.promfr.ch

BEYOND THE MAGAZINE

More than a printed magazine, **fribourg.swiss** has a clear mission: promoting the canton of Fribourg, both in Switzerland and beyond, as a great place to do business.

Our multilingual platform brings together all articles in English, French and German, along with additional stories, photos and videos showcasing Fribourg's economy and innovation ecosystem.

Throughout the year, our website, newsletter and LinkedIn channel keep you connected with the companies, people and ideas shaping Fribourg.

→ www.fribourg.swiss



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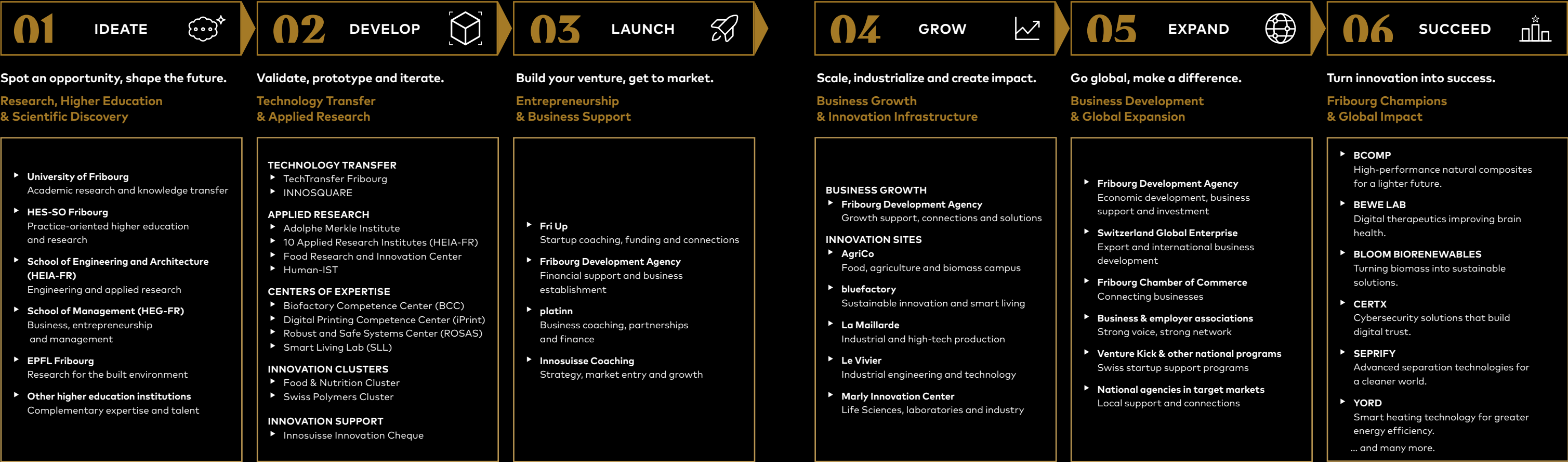
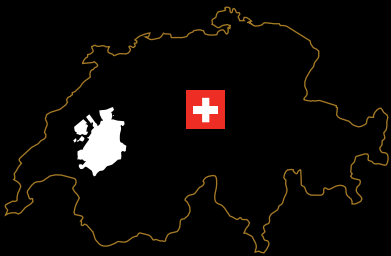


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FRIBOURG, FROM IDEA TO IMPACT

THE STARTUP JOURNEY

A complete ecosystem to help entrepreneurs innovate, grow and conquer global markets.
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Funding & Incentives

Financial support to turn ideas into growth.

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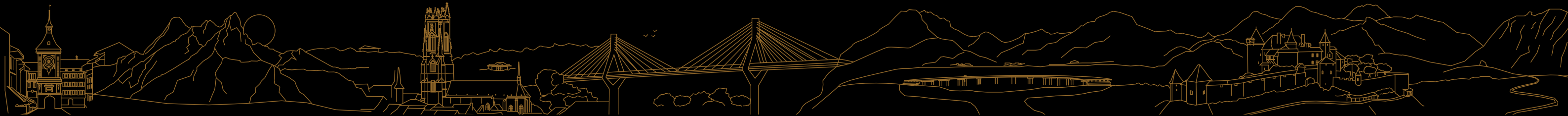
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FRIBOURG: A STRONG BASE FOR AMBITIOUS IDEAS

BIOECONOMY
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INDUSTRY 4.0
Automation, digitalization and advanced manufacturing expertise.

YOUNG & DYNAMIC
The youngest population in Switzerland: multilingual, highly skilled and future-ready.

LAND & SPACE
An active land policy and available sites to grow, build and innovate.

QUALITY OF LIFE
High quality of life, attractive environment and a healthy work-life balance.

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BLOOM BIORENEWABLES / SEPRIFY

LOCAL BIOMASS INNOVATIONS
WITH GLOBAL APPEAL



Co-founders Jeremy Luterbacher, Remy Buser and Florent H roguel (from left to right) transform plant biomass into high-value molecules.

The Fribourg bioeconomy has set itself the goal of converting biomass into a renewable alternative to fossil fuels with the aid of cutting-edge technologies. The cantonal government has also made biomass valorization a priority area of its economic development strategy, a commitment that was reaffirmed in spring 2026 when the canton hosted BIOKET, a leading international conference in this field. It was also the first time that this major event was held in Switzerland. **Bloom Biorenewables** and **Seprify**, which were ranked among the top 10 Swiss startups in 2025, are living proof that the canton's strategy is already yielding results. The work of both firms shows that innovative solutions

developed in Fribourg can generate international demand. According to Remy Buser, co-founder of Bloom Biorenewables, "Sustainability, in and of itself, doesn't move markets. The bioeconomy has to deliver on performance." Lukas Schertel, CEO of Seprify, shares this view: "While it's true that sustainability is now higher on the agenda of large corporations, performance and cost considerations still take precedence."

Much more than a scientific curiosity
Bloom Biorenewables, which was founded in 2019, is working on a technology capable of utilizing all plant biomass and extracting high-value-added molecules from it. Its initial applications are primarily in cosmetics, where lignin is prized for its natural UV-blocking properties. As Florent H roguel, co-founder of Bloom Biorenewables, points out, "The fact that we have scaled our technology from grams to metric tons proves that it is no longer a simple scientific curiosity but an industrially viable solution. The infrastructure and expertise of the ChemTech Institute played a crucial role during the scaling-up phase."

Like Bloom, Seprify is busy turning one of its scientific innovations into an industrial solution. Its technology, which the startup originally developed to enable the replacement of titanium dioxide with a cellulose-based white pigment, has gradually diversified into new, high-value-added applications. After raising CHF 12.25 million in early 2026, the company launched full-scale production of its cellulose-based ingredients and signed several international partnerships, most notably with Oterra and the Grolman Group. "We know where our technology can create value. The next step is to convince major corporations that we are a reliable partner, because change always represents a risk for them," Lukas Schertel, CEO of Seprify, explains.

The fundraising, industrial scaling, and international partnerships at Bloom Biorenewables and Seprify demonstrate Fribourg's ability to transform scientific advances into high-impact innovations. The trajectories of both firms show that the bioeconomy has what it takes to drive innovation and competitiveness.

→ www.bloombiorenewables.com
→ www.seprify.com

BCOMP

A TEENAGE MIND
IN A GROWN-UP BODY

From its humble beginnings in a garage 15 years ago, **Bcomp** now boasts 80 employees, including a team based in China. Currently, it is busy fitting out a new production facility in Romania and partnering with BMW on the German automaker's latest line-up. The sustainable composites specialist, which started life in 2011 making lightweight skis from natural fibers, has become one of Fribourg's most successful scale-ups, counting major industry players like Volvo Cars Tech Fund, Porsche Ventures, Airbus Ventures and, of course, BMW among its shareholders. Yet, despite its phenomenal growth, the cleantech firm remains true to its founding mission of decarbonizing the world.

Bcomp may have a resolutely international portfolio, but its roots remain firmly embedded in Fribourg. As well as overseeing its automotive, sports and aerospace operations from its headquarters in the bluefactory innovation district, which is also home to its administrative and R&D teams, Bcomp maintains a production facility at a nearby site. It is here that the company develops and manufactures its solutions on in-house pilot lines. As co-founder and managing director Christian Fischer explains, "This is a strategic choice because proximity is key to successful technology transfers."

From people to processes
Bcomp has transitioned from a startup focused on the laid-back freeride skiing market to a fully-fledged SME working with the tightly structured automotive industry.

But can it keep the creative spark of its early days alive? "That is definitely a big ask!", Fischer concedes. "You have to constantly recalibrate if you're to strike the right balance between agility and adapting to inevitably more cumbersome processes." Full-scale production is very different from prototyping. "It demands not only the implementation of standardized quality management systems but also structural adjustments. In 2023, an external audit found that some of our in-house skills were no longer fully aligned with our growth trajectory. We therefore had several tough decisions to make. It is so important at moments like these to keep the company's mission at the forefront of your mind."

According to Fischer, "Maybe the main difference between the startup mindset and the scale-up mindset is that the former is people-dependent, while the latter is process-dependent." But, as he notes with a smile, "Growing the company is a challenge, but it also has its upsides. Although the stakes are higher, my stress levels are lower. When I am on vacation with my family, someone now stands in for me."

What is the point of sustaining the startup mindset? For Bcomp's managing director, the company's strength lies in several qualities that it has had from day one: "our resilience, strong corporate culture, ability to deal with failure, and trust in our gut instincts when making decisions."

→ www.bcomp.com



An international scale-up, Bcomp develops natural fiber composites for a wide range of mobility sectors, including automotive and aerospace.

VENTURI LAB

“STARTUP? I PREFER TO TALK ABOUT BUSINESS”

In Fribourg, Venturi Lab, the Swiss entity of Venturi Space, is working on technologies that will soon be heading to the Moon. At the helm is Antonio Delfino, a staunch proponent of agility, audacity and risk-taking. His enthusiasm, however, does not extend to the 'startup' label. An interview with the engineer-turned-entrepreneur who prefers the realities of the lab to the polished visuals of pitch decks.

“I don’t like the word 'startup.' I prefer to talk about business.” With this preemptive strike, Antonio Delfino knows that he has just taken a direct swipe at the theme of this year’s issue. The 61-year-old, who spent 25 years at Michelin, is Director of **Venturi Space** and co-founder of **Venturi Lab**. He is wary of Silicon Valley mantras. His biggest bugbear is the startup business model in which fundraising and successive investment rounds can gradually erode the founders’ control of their company. Delfino would rather talk shop, technology and, most of all, what comes out of the workshops.

Based in Corminboeuf, these facilities are the epicenter of an adventure that is the stuff of dreams. It was here that the team developed a hyper-deformable lunar wheel that can operate in a vacuum and is tough enough to withstand the extreme temperatures on the Moon.

In 2026, Venturi Space’s operations are set to grow at an astronomical rate. In February, the European Space Agency (ESA) commissioned the company to study several critical technologies for future lunar rovers. Three months later, NASA selected Venturi Astrolab, Venturi Space’s strategic US partner, as one of two suppliers tasked with developing a crewed rover for the Artemis program. Once completed, the CLV-1 will transport astronauts over the Moon’s surface. The wheels of the vehicle, which should be operational by 2028, will be designed and built in Fribourg.

Moonshot

Before the team gets down to work on these new projects, they have a closer deadline to meet. By early 2027, the FLIP (Flex Lunar Innovation Platform) rover from Astrolab and Venturi Space is scheduled to depart for the lunar south pole, carrying Venturi Space technologies including hyper-deformable wheels and batteries. For Antonio Delfino, it is too early to bask in the glory. “We have to remain very humble. We haven’t put anything on the Moon yet.” Only once this happens will the engineer declare mission accomplished.

At Venturi Lab, caution does not temper the company’s intrepid spirit. The ability to balance both these qualities makes the company a particularly interesting case study. It never went through the startup phase but has many of the qualities associated with that world. “What really matters is not PowerPoint presentations, but what we do and what we actually produce in the workshops.” The team favors an iterative design approach: build, test, refine, and start over

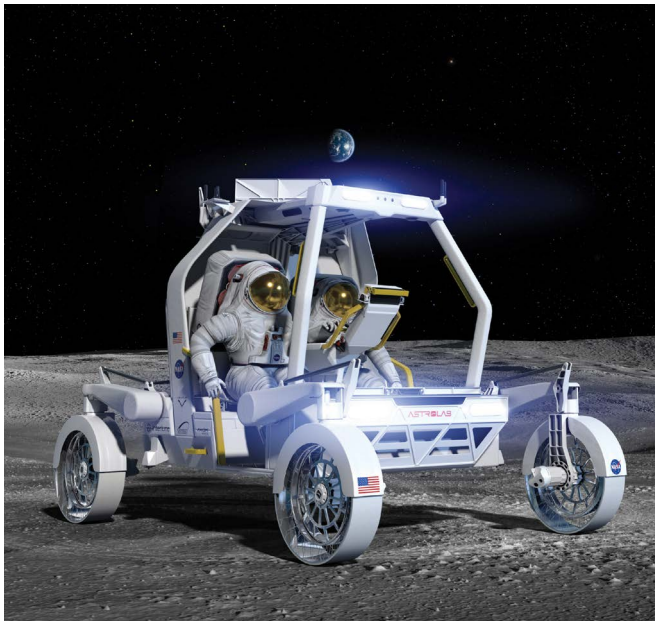
again, with the shortest possible turnaround times. As the company’s co-founder is quick to point out, “Truth is never absolute.”

In contrast, the company’s business model has little in common with the Silicon Valley formula. The space industry requires time and is extremely capital-intensive. Rather than successive fundraising rounds, Venturi Space could count from the outset on the long-term support of its president, Monegasque entrepreneur Gildo Pastor. Yet, for Delfino, money alone does not guarantee success; new ventures must have “a hard core of extremely competent people who are passionate about engineering and science and do not count the hours.”

Scaling up agility

Agility is also not the answer to everything. The company must evolve as the project matures. Concept gives way to development, which in turn gives way to industry demands. Venturi Space Switzerland therefore obtained AS9100 aerospace certification. “You have to love your technology but must never let this love cloud your objective judgment of it.”

Today, the Venturi Space Group can rely on a Fribourg-based multidisciplinary team of 40 experts. For Delfino, who has lived and worked in the canton since 1996, local roots are very



Sensor-packed hyper-deformable wheels, heating systems, cryogenic materials, batteries: Venturi Lab’s technologies will soon be heading to the lunar south pole aboard the FLIP rover.

important. He appreciates Fribourg’s excellent location midway between EPFL (Lausanne) and ETHZ (Zurich), its access to talent pools in both French- and German-speaking Switzerland, and the quality of life it offers. “If there were such a thing as 'Fribourgeois at heart' citizenship, I’d take it in a flash!”

The enterprising engineer believes that initiative, risk-taking, passion, tenacity and perseverance alone do not guarantee

success. Timing is equally important. Had Venturi launched a decade earlier, he believes it likely would have failed. Launching today might be too late. Being in the right place at the right time also matters. For Venturi Lab, it appears that Fribourg is that place.

→ www.venturilab.ch
→ www.venturi.space



PAVE SPACE

JULIE BÖHNING, FAST TRACK TO SPACE

At 26, Julie Böhning heads **PAVE Space**, which has made it its mission to develop Lyoba, a vehicle capable of accelerating the launch of satellites into orbit. Ranked third in the 2026 TOP 100 Swiss Startup Award, the company began life in a Fribourg barn.

It all started in Gruyère, deep in rural Fribourg, long before PAVE Space was founded.

How did a group of friends end up building rockets?

We met when we were around 14, and a few years later, we launched the 'Gruyère Space Program'. For six years, we worked evenings, weekends, and vacations, mostly in a barn in Le Pâquier. Our Colibri demonstrator, the first of its kind in Europe, ultimately completed 53 takeoffs and landings. What is amazing about all of this is that most of the team is still working together.

This adventure led to PAVE Space, which is now developing the Lyoba spacecraft. What will it be used for?

Satellites have become much smaller, but they can take six months to a year to reach their final orbit. Our goal is to cut this journey to 24 hours: once a satellite launcher reaches low Earth orbit, Lyoba will take over and transport the payload to its destination. Our vehicle will also be capable of traveling beyond geostationary orbit, all the way to lunar orbit.

PAVE Space has quickly grown from a student project into a company with about 50 employees.

What sets your approach apart?

Our speed of execution. We try to have as many of the core capabilities we need in-house so that we can shorten development cycles and test quickly. Execution is the name of the game for us. We want to make faster progress toward our goal. In contrast, our team has grown gradually. The Gruyère Space Program taught us the importance of professionalizing our methods.

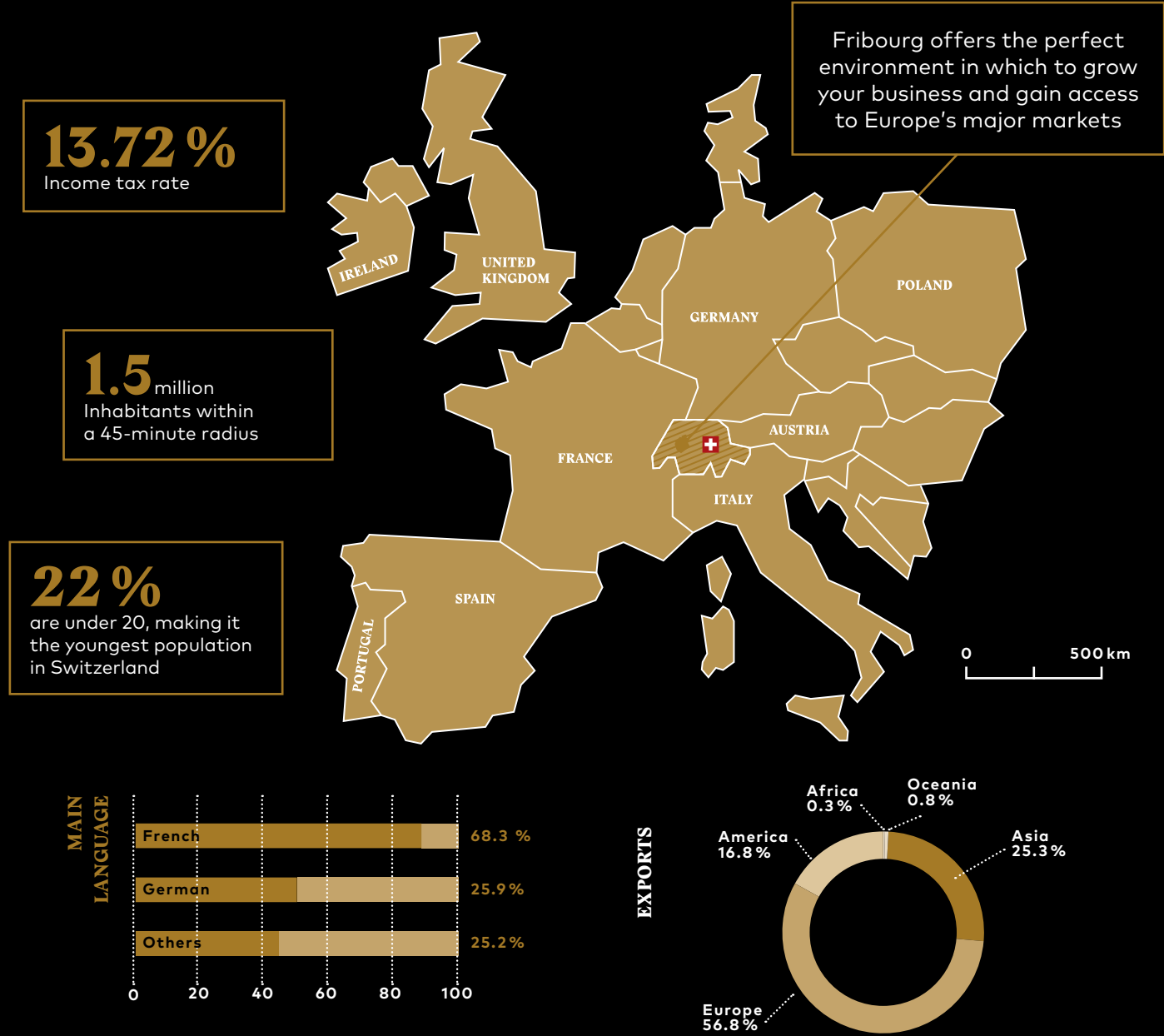
PAVE Space is now an international project. What remains of its Fribourg roots?

Lots. A large part of the core team from the Gruyère Space Program is still with us. They have been joined by people from all over the world. Our very Swiss, very Gruyère spirit is still alive and well. Even the name Lyoba (editor’s note: a reference to the Ranz des vaches, the canton’s unofficial anthem) is a nod to our Fribourg roots. For me, there is something beautiful about preserving this identity while building a project that reaches far beyond our borders.

→ www.pave.space

“THE FRIBOURG ECOSYSTEM IS PARTICULARLY SUPPORTIVE OF STARTUPS, WITH STRONG ACADEMIC AND INDUSTRIAL PARTNERS”

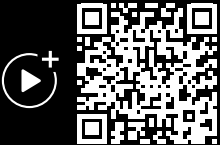
Ana Hernando Ariza, CMO and Co-founder of Bionomous
→ www.bionomous.ch



FRIBOURG – LAND OF VALUES

Fribourg has so much to offer. First, there is its enviable central location that includes excellent transport links to the main Swiss and European road and rail networks. The country's main cities and airports – Basel, Bern, Geneva and Zurich – are only a 90-minute journey away.

The canton's unspoiled nature, diverse landscapes, vibrant sporting and cultural life, rich history, and exceptional cultural and culinary heritage are some of the reasons why Fribourg is such a great place to live, work and study. The people of Fribourg are famed for their down-to-earth, open-minded, optimistic and friendly approach to life. At the same time, their drive has transformed the canton into a dynamic region and an ideal breeding ground for a host of innovative and exciting projects. Why not come see for yourself?



FRIBOURG – A HIVE OF INNOVATION

The Global Innovation Index has repeatedly ranked Switzerland among the most innovative countries in the world. It is fair to say that the canton of Fribourg has played its part in this designation thanks to a development strategy that is focused on promoting innovation and high value-added activities. Since 2011, five innovation hubs have sprung up across the canton. Offering first-rate infrastructures and superlative services, these technology centers are now home to many startups and high-tech companies.



AgriCo
► Specialization: agrifood and valorization of biomass
► Location: Saint-Aubin
→ www.agrico.swiss



bluefactory
► Specialization: built environment of the future, circular economy, bioeconomy, mobility and human health
► Location: Fribourg city center
→ www.bluefactory.ch



La Maillarde
► Specialization: Industry 4.0 and environmental technologies
► Location: Romont



Marly Innovation Center
► Specialization: fine chemicals and digital printing
► Location: Marly
→ www.mic.eco



Le Vivier
► Specialization: automation and robotization
► Location: Villaz
→ www.vivier.ch



bluefactory is a member of the Switzerland Innovation Park network.



IFF Award (Innovation Fribourg Freiburg)
The biennial IFF Award, organized by the Fribourg Development Agency and the Fribourg Cantonal Bank (BCF), celebrates Fribourg's most pioneering and visionary companies. Since 1991 more than 50 companies have reaped the benefits of this showcase of Fribourg entrepreneurial creativity, raising the visibility of their company and their products in the process. www.iffaward.ch

FRIBOURG – A TECHNOLOGY TRANSFER POWERHOUSE

The transfer of knowledge and technology is a core feature of Fribourg's economic ecosystem. It allows industry to remain innovative and competitive, fosters collaborative projects, and generates win-win outcomes. There is a wealth of resources and specialist services to help companies leverage technology transfer to grow their business.

They include sectoral clusters, competence centers, the technology platform INNOSQUARE and a dedicated technology transfer office. This TechTransfer office promotes entrepreneurship and innovation. The Adolphe Merkle Institute (AMI) also has its own structure dedicated to technology transfer.

On top of all this, the Fribourg School of Engineering and Architecture has 10 applied research institutes in three distinct fields: information and communication technologies, construction and environment, and industrial technologies. They work hand in hand with companies to find novel solutions and develop innovative products and processes.
→ www.unifr.ch/innovation/en
→ www.heia-fr.ch

INNOSQUARE

INNOSQUARE is a technology platform that helps companies develop and implement innovative ideas, and facilitates collaborative single- and multisector projects that bring together industry, the public sector and academia.
→ www.innosquare.com



TECHTRANSFER OFFICE – HEIA-FR

The technology transfer service of the Fribourg School of Engineering and Architecture (HEIA-FR) connects applied research with industry and supports collaborations, intellectual property protection and the commercial exploitation of research results
→ www.heia-fr.ch/en/applied-research/techtransfer



KNOWLEDGE AND TECHNOLOGY TRANSFER – UNIVERSITY OF FRIBOURG

The University of Fribourg's KTT service supports researchers, entrepreneurs and companies in turning research into innovation, from industry collaborations and intellectual property to startup support and funding.
→ www.unifr.ch/innovation



SECTORAL CLUSTERS

Food & Nutrition Cluster
→ www.clusterfoodnutrition.ch
Swiss Polymers Cluster
→ www.swisspolymerscluster.com

CENTERS OF EXPERTISE

Biofactory Competence Center (BCC)
→ www.bcc.ch
Digital Printing Competence Center (iPrint)
→ www.iprint.center
Robust and Safe Systems Center (ROSAS)
→ www.rosas.center
Smart Living Lab
→ www.smartlivinglab.ch

Research centers and institutes

Adolphe Merkle Institute
Soft Nanomaterials
→ ami.swiss

Food Research and Innovation Center
Sustainable use of raw materials in agriculture, Consumer, Health
→ unifr.ch/food

Human-IST Institute
Human-Computer Interaction, Machine Learning
→ human-ist.unifr.ch

smart living lab
Buildings, Energy Efficiency, Digital Transformation
→ smartlivinglab.ch

FRIBOURG – A BEACON OF EDUCATION AND SCIENCE

Fribourg has the youngest population in Switzerland and a higher education landscape that is as diverse as it is dense. Alongside its cosmopolitan university, where over 10,000 students are enrolled in a wide range of undergraduate and postgraduate programs, the canton has several specialist higher education institutes like the School of Engineering and Architecture, the School of Management, the School of Social Work and the School of Health Sciences. It is also home to the Adolphe Merkle Institute, Switzerland's leading research and teaching center in the field of nanosciences and material sciences. The prestigious EPFL (Swiss Federal Institute of Technology

in Lausanne), which is internationally recognized for its excellence in education and research, also have a presence in Fribourg.

Added to these is a plethora of colleges specializing in fields such as business administration, agriculture, music, art, multimedia and hospitality. Of course, there is a broad host of primary, junior and senior high schools, as well as vocational training schools and colleges. Throughout the education system, classes are taught in French and German, while English is the language of choice for many postgraduate programs.



University of Fribourg
→ www.unifr.ch



Adolphe Merkle Institute
→ www.ami.swiss



School of Management & Innovation Lab
→ www.heg-fr.ch



School of Engineering and Architecture
→ www.heia-fr.ch



EPFL Fribourg
→ fribourg.epfl.ch

FRIBOURG – A STAUNCH SUPPORTER OF BUSINESS

Since 1971, the Fribourg Development Agency has been helping local businesses get off the ground, outside companies to relocate to the region, and established companies to expand their operations. We are on hand to advise and guide you through the many support mechanisms and opportunities offered by the canton of Fribourg. A dedicated project manager will be appointed to assist and coordinate your project, and will take the lead and put you in touch with the right people for: financial assistance and tax incentives, finding the ideal site or premises for your business, staff recruitment, applying for and obtaining work and residence permits, apartment/house hunting, the social integration of your family and your personnel, contacting institutions of higher education, and any other topic that might arise. Get in touch. We're here to help!
→ www.promfr.ch

THE BEST PLACE FOR THE BEST COMPANIES

These companies, among many others, have chosen to locate in Fribourg: Alcon (Switzerland/USA), Bio-Rad (USA), Cartier (France), Cailler/Nestlé (Switzerland), Comet (Switzerland), Johnson Electric (China), Liebherr (Germany), Mapei (Italy), Medion Grifols Diagnostics/Grifols (Spain), Parker Meggitt (USA), Michelin (France), Nespresso (Switzerland), Pall International (USA), Richemont International (Switzerland), Rolex (Switzerland), Savencia (France), Scott Sports (Switzerland/South Korea), Sika (Switzerland), Sonova (Switzerland), Starrag (Switzerland), UCB Farchim (Belgium), Venturi (Monaco), VeriSign (USA) and Wago Contact (Germany)
→ www.promfr.ch/en/establish/references



The **New Regional Policy** is a stimulus program launched by the federal government with assistance from the cantons. Its mission is to foster innovation both in industry and tourism by providing financial support in the form of loans, non-repayable grants and subsidies.

Innosuisse is Switzerland's national innovation promotion agency. It provides consultancy, networking services and financial resources to help turn scientific research into economic results

FRI UP

Fri Up is the canton of Fribourg's official business startup support agency. It offers free support for new entrepreneurs and fosters innovation.
→ www.friup.ch

PLATINN

Based in Fribourg, Platinn is the Western Switzerland Innovation Platform. Its mission is to foster the innovation capabilities and competitiveness of SMEs through its coaching services.
→ www.platinn.ch

BEWE LAB / UNIFR

LIFE-CHANGING RESEARCH

Publishing scientific articles is not the only thing that researchers at the **University of Fribourg** (Unifr) are involved in. With the support of the Knowledge and Technology Transfer (KTT) service, a growing number of scientists are also going down the entrepreneurship route. But innovation alone is not enough to start a business. "The decisive factor is the team. Successful researchers are those who are willing to go beyond their academic role: understanding users, building a team, raising funds, and above all, making decisions in the face of uncertainty," Valeria Mozzetti Rohrseitz, head of the KTT service, explains.

Bewe Lab perfectly illustrates this dynamic. The project grew out of Professor Lucas Spierer's work in clinical neuroscience at Unifr's Department of Medicine. To transform this research into viable patient solutions, Professor Spierer partnered with entrepreneur Frédéric Plourde, now the company's CEO. The innovations continue to be validated within an academic setting before being brought to market. For Plourde, this is one of the company's strengths: "Being science-led opens the door to international collaborations and funding that we wouldn't otherwise have access to." Today, Bewe Lab collaborates notably with Stanford University, and the company continues to expand in both Europe and the United States.

For a good cause

Bewe Lab develops digital cognitive therapies that leverage the brain's reward circuitry to help people suffering from

disordered eating change their habits in a lasting way. More than 13,500 people are already using the Bewe Lab app, and a dozen pilot projects are underway with several major players in the Swiss and European healthcare systems. The startup is currently working on new solutions that address tobacco and alcohol addiction, as well as the creation of a "digital twin" of the brain's reward system to facilitate the design of personalized therapies with the aid of AI. "We want to leverage this knowledge for a good cause: to help patients take back control," Frédéric Plourde points out. The next goal for Bewe Lab, which won the 2026 Pfizer Research Prize in Digital Health, is to reach the one million app user mark by 2028.

Bewe Lab is not an isolated case. Xemperia, which won the 2024–2025 IFF Startup Award, is preparing to launch its groundbreaking breast cancer screening blood test, which seeks to detect the disease at a very early stage, when the chances of recovery are highest. Like Seprify and other spin-offs, Xemperia proves that Fribourg's research activities can generate high-impact innovations. "In recent years, academic entrepreneurship has become better appreciated, structured and supported," Valeria Mozzetti Rohrseitz notes.

→ www.bewe.com
→ www.unifr.ch



From neuroscience research to digital therapy: with Bewe Lab, Frédéric Plourde and Lucas Spierer won the 2026 Pfizer Research Prize.

OVERNEY TECHNOLOGIE / ZBINDEN POSIEUX

WHEN INNOVATION TAKES ROOT



Tested in pasture conditions, Overney Technologie's solution achieved 96% effectiveness against dock and can treat up to one hectare in under two hours.

Docks (Rumex spp.) are a major headache for farmers, but a remedy may be at hand thanks to **Overney Technologie**. The company has developed a machine that can eliminate as many as 5,000 of these invasive weeds in the space of one hour, the same amount of time it would take to remove 60 by hand. Its high-tech solution consists of a tractor-mounted fork that identifies these nuisance plants using an AI-powered camera. It then deploys a welcome alternative to synthetic herbicides – electrocution – to kill them.

In 2021, mechanical engineer Edouard Overney, who grew up on a farm, chose the canton of Fribourg to set up the company that bears his name. The mission of the graduate of the School of Engineering and Architecture Fribourg (HEIA-FR) was to use the technological expertise that he had honed at companies like Rolls-Royce and Liebherr to devise solutions for the agricultural sector. With financial backing from the Fribourg Agri&Food program, Overney was able to pursue his innovative weeding fork idea. The next step was to find a manufacturing partner, "I was looking for a local company with adequate industrial capacity and strong product development expertise." **Zbinden Posieux** quickly emerged as the obvious choice.

Regional value added

Philippe Zbinden, CEO of the family-owned company and leading automotive fitter and coachbuilder, recalls that

accepting Edouard Overney's proposal was a no-brainer: "Curiosity and innovation are integral to our philosophy. My grandfather, who founded the company 80 years ago, was an inventor and was always in his workshop, experimenting." Before shifting to solutions for road transport vehicles, Zbinden Posieux was a specialist supplier of agricultural trailers. According to the CEO, "Our work with Overney Technologie allows us to reconnect with our agricultural roots and feed our interest in cutting-edge technologies."

Edouard Overney benefits not only from his industrial partner's production expertise but also from its extensive R&D experience. "The engineering department at Zbinden Posieux and I work in lockstep. The product would not be as good as it is without their input." The engineer also stresses the important role that geographical proximity plays in the success of the partnership. In less than three years, the two companies have designed a prototype, finalized a market-ready model, and secured an initial order for five machines, which should be ready to ship by the end of 2026. Given the international interest that their high-tech weeding solution has already garnered, Overney Technologie and Zbinden Posieux are getting ready to shift into a higher gear.

→ www.overttech.ch
→ www.zbinden-posieux.ch

BRIGITTE BAUMANN/YANN STEULET

“THE BEST OF THE BEST... WITH THAT FRIBOURG TWIST”

A business cannot be built on a technology alone. You need to find partners who are the right fit, win over investors, and translate your innovation into a viable business model. Yann Steulet, director of Fri Up, and Brigitte Baumann, serial entrepreneur, business angel and seed fund manager, explain why the Fribourg ecosystem owes its strong position to compact, human-centered structures, close ties between research and industry, and a genuine culture of collaboration.

Fribourg is attracting more and more startups from elsewhere. How do you assess their applications?

Yann Steulet: The first question is not just whether the technology is brilliant. We also look at whether it is a good match for Fribourg. Could it tap into the expertise available in the canton, such as ChemTech, the Adolphe Merkle Institute, and the Smart Living Lab? Together with Brigitte, Fri Up has developed a screening process that evaluates not only the commercial potential of the business pitch but also its fit within the ecosystem. The goal here is to quickly determine whether Fribourg can accelerate the project’s development.

Brigitte Baumann: What’s pretty unique is that this initial assessment already creates value for the entrepreneur. Many places ask you to fill out a long application form before they even decide whether to meet you or not. What we do is almost the exact opposite. The entrepreneur sends us a few details, sometimes nothing more than a link to their website. We then prepare for the meeting, now with help from AI. This means that we can cut to the chase and address the real challenges right from the start. As a result, the entrepreneur leaves this initial meeting with tangible leads to pursue.

Fifteen years ago, Fribourg was not readily associated with technology startups. What has changed?

YS: The ecosystem has evolved tremendously. When I joined Fri Up four years ago, the mission was clear: take Fribourg to the next level by investing more of our energy in the development of high value-added startups. At the same time, companies like Bloom Biorenewables and Seprify have shown that startups can leverage the canton’s scientific expertise and infrastructure. Today, when we refer startups to a Fribourg-based institute, we know they will find partners there who can promptly respond to their needs.

BB: What I like is that Fribourg didn’t try to copy other ecosystems. The canton looked at what worked elsewhere, drew on those strengths and added what is unique to Fribourg. The best



of the best... with that Fribourg twist. For example, the structures remain compact and human-centered. The actors in this space all know one another, decisions can be made quickly, and new ways of working can be adopted with little to no red tape. We must continue to embrace the 'small is beautiful' ethos.

YS: The other major development is the closer link between research and industrialization. Many startups have to show that their technology is scalable. Rather than having to build out their own infrastructure, organizations like ChemTech allow them to clear these hurdles. Such support is highly sought after by entrepreneurs in Switzerland and internationally, and is a major asset for Fribourg.

What does this collaboration look like in practice?

YS: Say a startup is working on a solution for the energy sector. I can pick up the phone, call the strategy director of one of our industrial partners and immediately find out who I should talk

to. Within a few days, everyone is sitting around the table. This also saves precious time – a few weeks can make all the difference for a startup.

BB: Let’s not forget quality of life. It’s not simply a matter of hiring engineers. A startup has to convince talent that it is worth relocating for. Fribourg ticks a lot of boxes in this regard: it is strategically located between Lausanne and Zurich, offers an attractive environment, and boasts a strong industrial base.

For many startups, access to funding remains challenging. What do investors expect from them?

BB: Good technology alone is not enough. Investors are looking for companies that have what it takes to turn their technology into a viable business model. You have to validate the innovation, test the process, and demonstrate its commercial potential. Fribourg’s different centers of competence allow startups to reach some of these milestones, which minimizes the upfront investments they need to make before the first round of fundraising begins.

YS: That’s also where we come in. Between the initial idea and the first round of fundraising, you have to demonstrate that the technology works, that there is a market for it, and that the team is capable of seeing the project through. At Fri Up, together with Brigitte, we brief entrepreneurs on what investors expect from them. This puts them in a much stronger position when raising funds.

BB: The next challenge is to raise Fribourg’s profile among international investors. The ecosystem is currently very strong, but it needs to promote itself more effectively.

In the medium term, what ambitions do you have for the Fribourg ecosystem?

BB: I’d love Fribourg to become a bioeconomy leader in Europe, and even globally. For many years, the thinking was that the extra cost of green technologies outweighed the benefits. Today, they meet real economic needs and companies now want to make the most of local resources, secure their supply chains, and reindustrialize certain production processes. Fribourg has everything it needs to play a major role in this transformation.

YS: This shift is already underway. A growing number of startups are working on solutions centered on locally

available resources like materials, energy, and biomass. The bioeconomy is emerging as a real driver of competitiveness.

BB: What makes me optimistic is that Fribourg is not trying to become a carbon copy of Zurich or Boston. The canton is building its own model, drawing on its expertise, industrial base, and ability to quickly bring the right people and institutions together. When I talk about Fribourg, I find myself saying 'we'. That might be the greatest compliment I can pay it!

→ www.friup.ch

→ www.brigittebaumann.com

THE CRUISE SHIP AND THE SPEEDBOAT

For Yann Steulet, the startup mindset is not the exclusive preserve of emerging companies. Before joining Fri Up, he oversaw innovation projects at Swisscom and Quickline. “A large company is like a cruise ship: it moves forward with power, but takes a long time to change course. A startup is like a speedboat: it is constantly testing, pivoting and adapting. If you try to develop an innovative project within a large organization, internal processes often end up slowing down progress. By creating a standalone team, you give it the freedom to experiment. If the idea works, it can inspire the company as a whole.”

Brigitte Baumann believes that large corporations can also become more agile by embracing innovations developed outside their organization. “Large companies no longer seek to develop everything in-house. They are increasingly collaborating with startups or acquiring promising technologies. Given the challenges we face, whether it is the energy transition or the bioeconomy, open innovation is becoming essential.”

VILLARS MAÎTRE CHOCOLATIER

WHERE TRADITION
DRIVES INNOVATION

It is hard to imagine a more fitting 125th anniversary gift than an entry in the Guinness World Records. This is precisely what **Villars Maître Chocolatier** achieved in 2026 when it held the world's largest chocolate tasting event in Fribourg. The company, whose famed chocolate bars are sold in some 60 countries, may have changed a great deal since its founding in 1901, but its DNA remains the same: "A taste for tradition, a commitment to quality, and the almost exclusive use of local ingredients were, and still are, the hallmark of Villars," its CEO, Nicolas Forget, explains.

Throughout its long and sometimes troubled history, the Fribourg-based company has retained an unshakable belief in its ability to bounce back and draw valuable lessons from these setbacks. It is precisely this resilience that is needed to survive and thrive in today's business world. According to Villars' Innovation Project Manager, Géraldine Marolleau, "What has also endured is the early rebellious spirit. When delving into the chocolate-maker's history, we were surprised to see that it had always been an innovator." Back in 1935, Villars was the first producer to sell liqueur-filled chocolates. Even the company's earliest business models, which included the adoption of the store-in-store concept, for example, reflected the company's go-getter attitude.



History, not storytelling

This pioneering legacy continues to inform present-day operations. In May 2026, Villars simultaneously launched 15 new products. Similarly, the company immediately freed up one of its production lines to bring an employee's idea to life: 'Chocopucks', small, round chocolate-coated wafers to mark the 2026 IIHF Ice Hockey World Championships and Fribourg's role as one of the event's two host cities. "Innovation is not limited to our R&D team. We welcome ideas from other employees and our partners," Marolleau notes. A case in point is the master chocolatier's candies filled with edelweiss liqueur: the suggestion originally came from a supplier.

Villars' executives firmly believe that the company's innovative capacity and time-honored expertise will continue to be its greatest assets as it navigates the next 125 years. "The new generation of consumers wants chocolates that are less sweet, have a lower impact on the climate but still taste great. They also value product authenticity and straight talk", notes Nicolas Forget, with Géraldine Marolleau adding, "That's exactly it: at Villars, we put a premium on history, not storytelling."

→ www.villars.com

For its 125th anniversary, Villars simultaneously launched 15 new products in May 2026.

BIONOMOUS / EPOS TECHNOLOGIES

INDUSTRIAL PRODUCTION
IN STARTUP MODE



With Sortivo, its latest innovation, Bionomous is expanding into organoids, cellular models increasingly used in research and the pharmaceutical industry.

"We could be turning a profit and prioritizing organic growth, but that's not our goal at this stage." Frank Bonnet, CEO and co-founder of **Bionomous**, declares without qualms. His company has recently posted a positive EBITDA (a measure operating performance) for the first quarter. The company prefers a different kind of growth accelerant: ongoing investment in R&D. **EPoS Technologies** has chosen a similar path and, like Bionomous, has been based at Le Vivier, the Fribourg-based industrial innovation hub, since 2022.

At Bionomous, it all began with the EggSorter, an automated embryo handling device for use in zebrafish research. Its success led the firm to design and develop a new solution, Sortivo, which can handle a wider range of biological entities, such as organoids, small 3D tissue models increasingly used by the pharmaceutical industry. "With organoids, every application is different. There's much more customization and specific development involved," the CEO explains. While its automated solutions are currently used mainly by universities and laboratories and are exported around the globe, from Hong Kong and Australia to the US and South America, Bionomous is now planning to expand its industrial customer base.

EPoS Technologies develops and manufactures new materials using eForging, its patented powder metallurgy technology. The process is ready-made for industrial use: a one-step process capable of manufacturing six units every minute and requiring only a few square meters of floor space. Several EPoS materials are already on the market, such as Synaptite, a substitute for tungsten in particular types of electrodes. As well as customers in Europe and the Americas, it is currently developing projects in Asia. As Sébastien Recalcati,

Operations Director, points out, the materials used in Europe are not necessarily the same as those used in North America, even though the application is the same. "The markets are very different. We have to visit them to understand their needs and adapt."

The Vivier effect

With access to offices, workshops, logistics, and financial services, resident companies at Le Vivier can focus on their core business. For Recalcati, the site offers a unique environment in Switzerland: "We're taking full advantage of the Nivalis Group's experience in helping startups grow."

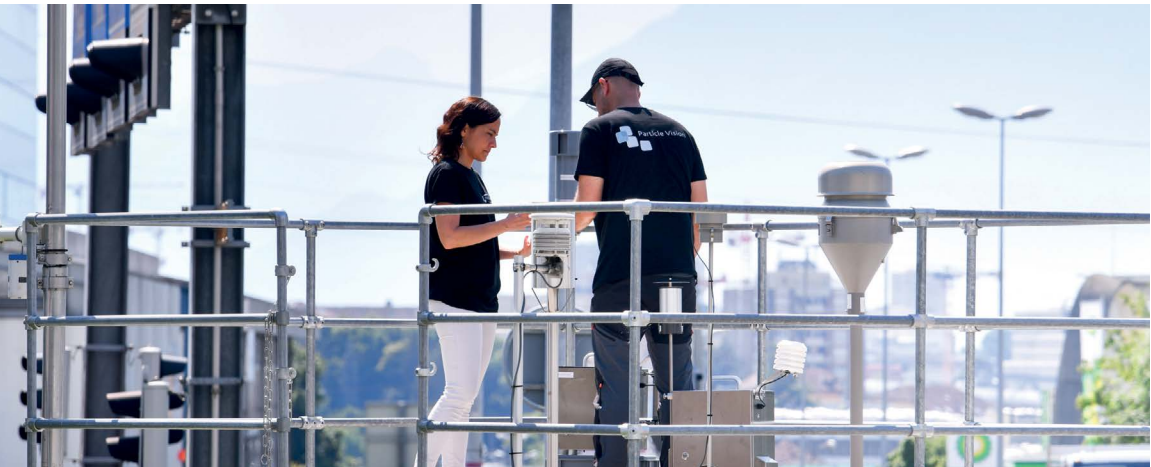
Frank Bonnet also likes that he gets to meet entrepreneurs who have already cleared certain developmental hurdles, such as Alain Codourey, founder of Asyrl, which also operates out of Le Vivier. "It's almost like a form of mentoring. Every now and then, we grab a coffee and discuss the issues we're facing." These learning moments help to avoid missteps in the future.

At EPoS too, growth and experimentation are not mutually exclusive. Every idea for a new material is swiftly tested against customer needs. As Recalcati puts it, "You have to be agile, ready to take risks, and keep evolving."

→ www.bionomous.ch
→ www.eposintering.com

PARTICLE VISION

“UNDERSTANDING POLLUTION TO IMPROVE AIR QUALITY”



Particle Vision CEO Juanita Rausch in the field: her company's technology can trace pollution back to its source, particle by particle.

Particle Vision has developed a technology that can detect fine particles in the air and identify their source. Juanita Rausch, the director of the University of Fribourg spin-off, which was founded in 2011, looks back on the journey from research to commercialization and discusses how Particle Vision intends to keep its startup mindset alive even after 15 years in business.

Juanita Rausch, what does Particle Vision teach us about the air we breathe?
Particle Vision improves our understanding of the causes of air pollution. Our technology identifies and classifies fine particles like PM10 and PM2.5 (editor's note: up to 10 and 2.5 micrometers in diameter) that are suspended in the air, and pinpoints their sources. It is used by industrial firms, research institutes and public agencies who want to have a firmer grasp of where the pollution is coming from so that they can direct their efforts more effectively. Understanding pollution is the first step toward improving air quality.

How does your approach differ from conventional methods?
Conventional methods primarily measure the total mass of particulate matter or the overall chemical composition of a sample. It's a bit like taking a bunch of salad ingredients and blending them into a smoothie: you know what went into the mix, but you can't tell which ingredients are which. We examine thousands of particles individually, based on their size, shape, chemical composition, and surface properties. We then use artificial intelligence to compare their fingerprints with those of the hundreds of thousands of particles in our library, which then allows us to identify their origins, such as road dust, brake or tire wear.

Particle Vision grew out of research. What changes when you turn a scientific project into a business?
Turning research into a business is exciting but tough. Developing the technology was only one of the challenges we faced. We also had to make it reliable, easy to use, and capable of solving our customers' real-world problems. We also had to earn our customers' trust and demonstrate the scientific validity of our approach. That is why we still publish research papers and present our results at international conferences.

Given that Particle Vision has been in business for 15 years, it's no longer classified as a startup. But have you managed to keep your startup mindset alive?
Absolutely. Being a small company means that we can stay flexible, curious, and creative, react quickly and work hand in hand with our partners. What has changed is our experience. We have built up considerable expertise, forged international partnerships, and perfected a proven technology without ever losing our desire to do better and explore new opportunities.

What are your ambitions for Particle Vision now?
We want to keep pushing the boundaries of particle analysis with the help of emerging technologies and artificial intelligence. One of our goals is to combine the detailed information generated by our technology with real-time air quality data so that we can identify pollution episodes and their causes more quickly and accurately. We also want to turn these data into actionable insights that will allow researchers, industry, and public agencies to make more informed decisions.

→ **Full interview on fribourg.swiss**
→ **www.particle-vision.ch**

CERTX

“A STARTUP INSIDE A LARGE CORPORATION”

How do you stay agile as your business grows? This is the challenge currently facing **CertX**. In late 2024, the SGS group became the majority shareholder, ushering in a landmark new chapter for the School of Engineering and Architecture Fribourg (HEIA-FR) spin-off. “We continue to operate independently,” Vincent Sabot, CertX CEO, explains. “We're a startup inside a large corporation.”

Thanks to this arrangement, the company, which was founded in 2018, retains the agility of a small-scale venture while benefiting from the investment capacity and global network of its parent company. In China and Indonesia, for example, CertX can rely on local SGS teams instead of establishing its own structures there. “This lets us focus on building out our existing technical expertise.”

The Fribourg-based SME can now access a global playing field. It already has some 20 employees and 40 or so external auditors operating in Europe, North America, Asia and the Middle East. In Jerusalem, it is conducting safety and cybersecurity inspections on a vast array of components and infrastructure—rolling stock, signaling, a control center, power systems, and tunnels—destined for the city's new Blue Line tram system.

Another, but very different, partner is NVIDIA. CertX works closely with the computing giant and has joined its Halos AI Systems Inspection Lab ecosystem, which is dedicated to the safety of physical AI systems, such as autonomous mobility solutions and robotics. For Vincent Sabot, this is a “seal of approval” for CertX's capabilities and a “lighthouse deal” that will raise the firm's international profile.

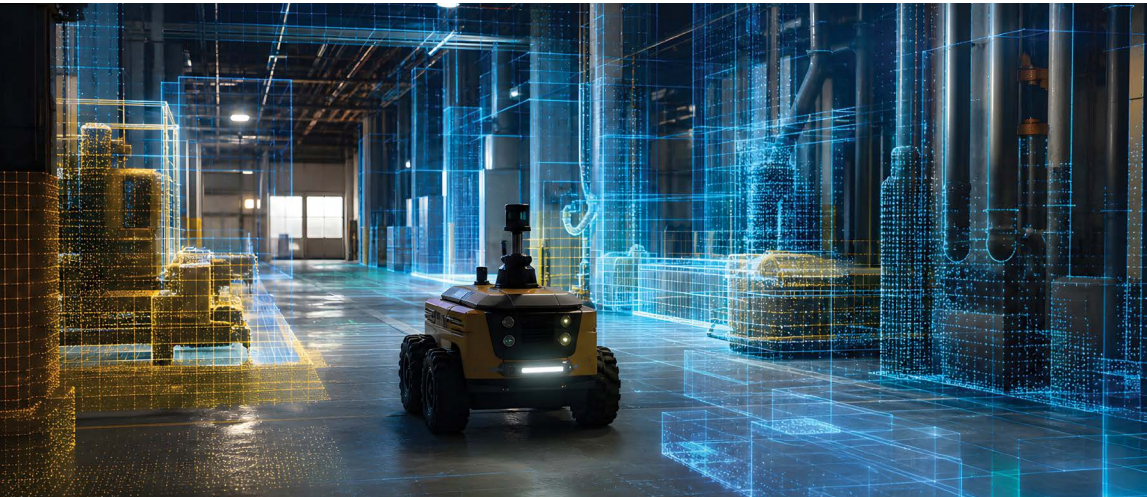
This blue-ribbon partnership, however, has not bred complacency at CertX. “Technical expertise and the ability to deliver are front and center in our discussions. That's why companies like NVIDIA choose to work with us.”

Convergence of expertise
CertX is banking on the convergence of three of its areas of expertise—operational safety, cybersecurity and artificial intelligence—to drive its next growth phase. Historically, these operated in silos, but that is all about to change. “Autonomous vehicles, robotics and smart infrastructure increasingly require the simultaneous consideration of all three. That's where CertX brings real added value because we have always taken an integrated approach to projects.”

In terms of growth plans, CertX has North America in its sights since opening a branch in Montreal in 2025. It is also rapidly scaling up operations in Asia and the Middle East.

Despite its international expansion, the company's center of gravity remains in Fribourg. With its headquarters on the bluefactory site, CertX can draw on talent pools from both French- and German-speaking Switzerland and maintains close ties with HEIA-FR. “We benefit from the unwavering support of the Fribourg ecosystem. Even though our activities now take us all over the place, we are keeping our base here.”

→ **www.certx.com**



Physical AI brings artificial intelligence into robots and autonomous vehicles — an area where CertX is developing cutting-edge expertise.

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to grow

www.fribourg.swiss

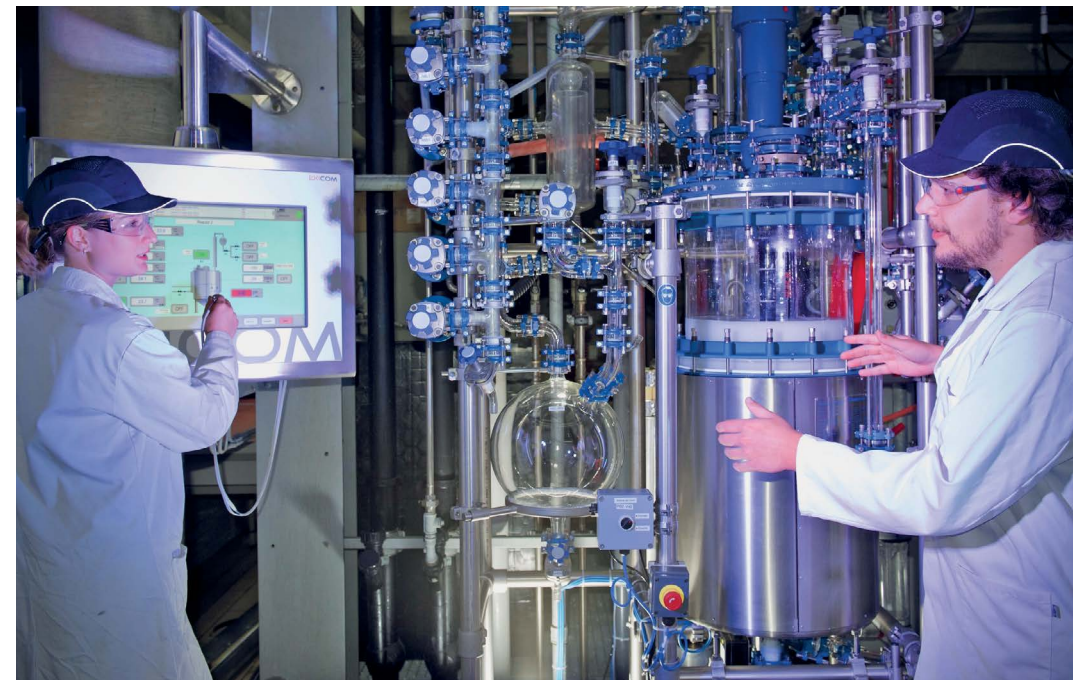


ÉTAT DE FRIBOURG
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STATE OF FRIBOURG

FRIBOURG

Land
of values

CHEMTECH FOR SCALING UP



Unique in Europe, ChemTech's pilot laboratory was expanded in 2023 to meet the rapid growth in its research activities and industry collaborations.

What do nanotechnology, polymers, digital printing, biopharmaceuticals, plastics processing, and artificial intelligence have in common? All of them, and others besides, have a dedicated institute or center of expertise in Fribourg. With most based on the Pérolles plateau or close by, they form a leading-edge ecosystem where applied research–industry collaboration is an everyday occurrence.

One of these organizations, the **ChemTech Institute**, plays a key role in turning innovations into industrial processes. In practice, this means helping firms navigate one of the most challenging phases of their growth: the shift from a promising laboratory discovery to reliable, reproducible, and economically viable production. "Our mission is to work closely with companies on the development of innovative products and processes," Christophe Allemann, the Institute's director, succinctly explains.

Founded some 15 years ago, ChemTech took an early gamble on process intensification, long before it was on the industry's radar. This vision continues to inform the Institute's work today, particularly on bioprocessing and green chemistry. With some 30 specialists from different but complementary backgrounds, ChemTech takes a cross-disciplinary approach that allows it to support companies of all sizes, from startups to multinationals, in sectors as diverse as pharmaceuticals, perfumery, agrifood, and advanced materials.

"Unparalleled in Europe"

This expertise is supported by pilot-scale facilities that Christophe Allemann describes as "unparalleled in Europe":

reactors with volumes of up to 630 L, distillation columns, filtration systems, and analytical equipment. ChemTech therefore has all the expertise and equipment required to develop, test, and optimize a process prior to its industrialization.

Industry collaboration with the Institute can take many forms: student projects, research contracts, Innosuisse projects, consulting, analytical services, and customized training. "By offering diverse types of support, we are able to address both ad hoc needs and assist with the development of an innovation over multiple years," the Institute director explains.

ChemTech's collaborations extend well beyond cantonal and national borders. In addition to local firms like Bloom Biorenewables and Seprify (see page 8), the Institute works with the CHUV, dsm-firmenich, Syngenta, Metalor Technologies, Novartis, Agroscope, and the CSEM. "We even helped optimize a process for a plant in Texas, at the request of... a Norwegian company!" Christophe Allemann adds with a smile.

→ www.heia-fr.ch/en/applied-research/institutes/chemtech

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Quality, Biofactory, Research,
Campus, Le Vivier, Interdisciplinary Research, CRM, Knowledge,
Technology Platform, Robust and Safe Systems Center, MIC,
Universities of Applied Sciences, Supply Chain, Technologies,
Competence Centers, Adolphe Merkle Institute, Success,
Artificial Intelligence, Technology Parks, Opportunities,
Fribourg-Freiburg, #Place2Grow, FDA, Smart Factory,
Digital Printing Competence Center, Leadership,
Augmented Reality, iPrint, VC, Added Value,
IFF Award, Applied Research, Venture,
BCC, Mobility, Excellence, EPFL,
ROSAS, Science, Innosquare,
Students, HEIA-FR, GDP,
Swiss Made, Seed,
AI, Blue Hall, 3D,
Robotics,
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Investment, Profitability, Education, Online, Bioeconomy,
Centers of Excellence, CO₂, Biofactory Competence Center,
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